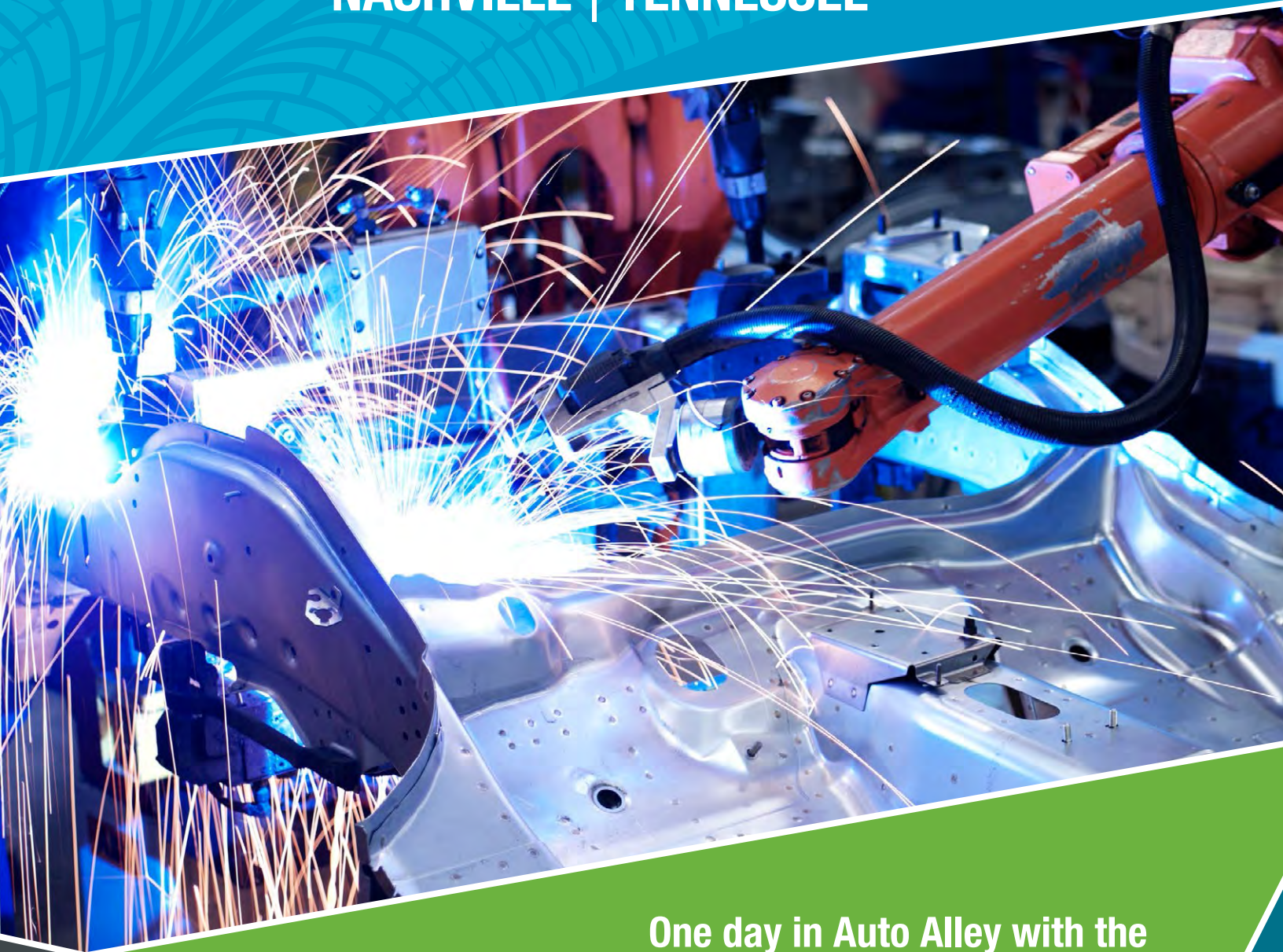


AutoConnect

10.23.14

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On behalf of FBTAuto, welcome to the second annual **AutoConnect**. With strong support from all sectors of the industry, **AutoConnect** has doubled in size for 2014, and we believe that response is a powerful indication of the unique nature of this gathering. At this very exciting time for the automotive industry, this conference offers you a singular opportunity to join in dialogue with top leadership from OEMs, Tier 1 suppliers and the most prominent players in the financial sector within the U.S.—all in one room for one remarkable day. Every attendee brings unique vision, knowledge and experiences to **AutoConnect**, and I encourage you to engage and share your expertise during our time together as we delve into the industry's most prominent issues. Whether you are a returning participant or new to **AutoConnect** this year, your presence is valuable to us and to every attendee at the conference.

Please take a few minutes to read through the information in this packet. It outlines our itinerary and other important information, including details about our After Party at the Johnny Cash Museum, just a very short walk from the conference location. Please note our social media information, and we hope you will join in the dialogue through those channels as well.

Thank you again for helping FBTAuto bring inspired people together with **AutoConnect**. Enjoy your day.



Robert V. Sartin
Member and Co-Chair
FBTAuto

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Social Media



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Websites

AutoConnect brings together the industry's top leaders and thinkers for a unique day of dialogue, learning, and networking.

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From the boardroom to the supply chain —
check out what FBTAuto can do for you!

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Agenda

7:30 - 8:00 a.m. **Registration**

8:00 - 8:15 a.m. **Welcoming Remarks**

Robert V. Sartin FBTAuto
Motohiko Kato Consulate-General of Japan in Nashville
Emily K. Lauder Toyota Motor Manufacturing Alabama, Inc. and Southern Automotive Women's Forum

8:15 - 8:45 a.m. **Are We Maintaining the Recovery?**

Kim Korth IRN, Inc.

8:45 - 9:15 a.m. **Financial Services Landscape**

Michael P. Lyons PNC Financial Services Group Inc.

9:15 - 10:00 a.m. **Suppliers – Adapting to a New Normal**

Kim Ketchum Magneti Marelli Holding U.S.A., Inc.
Mike Land Johnson Controls Inc.
Alicia B. Masse Alderney Advisors LLC
Chris Risdon Grede Holdings, LLC

10:00 - 10:15 a.m. **Break**

10:15 - 11:00 a.m. **Morning Breakout Sessions**

Breakout 1:
Financial Trends in the Industry from the Lens of Legal, Lender and Private Equity

Thomas A. Lakocy JPMorgan Chase Bank, N.A.
John Sawyer Cerberus Operations and Advisory Company, LLC
Kelly Schulz FBTAuto, former Senior Counsel for Toyota
Daniel J. Weiner Schafer & Weiner, PLLC

Breakout 2:
Improving Efficiency: Striking a Balance Between Opposing Forces

Dr. Mohamed Abuali FORCAM
Robert L. Hust FBTAuto, former General Counsel for Honda of America Mfg., Inc.
Keith Updike KPMG LLP
Alan Yarcusko Bridgestone Americas Tire Operations LLC

Breakout 3:
The Global Supply Chain: Problems and Solutions

Veronica Choy Miller Thomson LLP
Joe Dehner FBTAuto
J. Tyler Rollins JPMorgan Chase Bank, N.A.
Miguel Valle Gonzalez Calvillo, S.C.

Breakout 4:
Public-Private Partnerships for Industry Stimulus and Innovation

Suzanne Dickerson CU-ICAR (Clemson University International Center for Automotive Research)
Wade A. Hinton City of Chattanooga, TN, former Deputy General Counsel for Volkswagen Group of America
Victoria Hirschberg Tennessee Department of Economic and Community Development
Dr. J. Patrick Raines The Jack C. Massey College of Business, Belmont University

11:00 - 11:45 a.m. **Lunch**

11:45 - 12:30 p.m. **Welcome to the Automotive Revolution (Um, Make that Revolutions...)**

Paul J. Ingrassia Managing Editor of Reuters & Automotive Industry Journalist/Author

12:30 - 1:15 p.m. **Keynote Address**

Sen. Lamar Alexander, R-Tenn.

1:15 - 1:45 p.m. **Automotive Industry M&A and Capital Markets Update**

Jim Carter Ernst & Young Capital Advisors, LLC

1:45 - 2:15 p.m. **Shifting Tactics in Supplier Risk Management**

Benjamin R. Green Nissan North America, Inc.

2:15 - 2:45 p.m. **Shaping the Future in D.C.**

Frank W. Ervin III Magna International Inc.

Mark Johnson Toyota Motor North America, Inc.

2:45 - 2:55 p.m. **Break**

2:55 - 3:40 p.m. **Afternoon Breakout Sessions**

**Breakout 1:
Lobbying for Success**

Frank W. Ervin III Magna International Inc.

Mark Johnson Toyota Motor North America, Inc.

Tom Lee CivicPoint LLC

Sen. Mark S. Norris, Sr. Majority Leader of the Tennessee Senate

Misti M. Rice Chrysler Group LLC

**Breakout 2:
Financial Benchmarking: How Do You Compare to 100 Public Automotive Suppliers?**

Jim Carter Ernst & Young Capital Advisors, LLC

Andrew Zimberg Nissan North America, Inc.

**Breakout 3:
Achieving the Global Enterprise**

Dr. Mohamed Abuali FORCAM

Gerald Courage Miller Thomson LLP

Joe Dehner FBTAuto

Michael Monday Magneti Marelli Holding U.S.A., Inc.

Xiaolin Zhou Jun He Law Offices

**Breakout 4:
Top Industry Challenges**

Philip M. Goy KPMG LLP

Sharon D. Hatchett The Hatchett Group LLC

Brandon Kessinger Akebono Brake Corporation

Melanie D. Margolin Cummins, Inc.

Kevin Velan Marsh

3:40 - 3:50 p.m. **Break**

3:50 - 4:20 p.m. **Auto Industry Trends Through 2020**

Ryan Brinkman JPMorgan Chase Bank, N.A.

4:20 - 5:05 p.m. **OEM Panel: Supply Chain Dynamics in Today's Competitive Climate**

John Sawyer Cerberus Operations and Advisory Company, LLC

Rick Schostek Honda North America, Inc.

Rebecca Barker Vest Nissan Group of North America, Inc.

Robert Young Toyota Motor Engineering & Manufacturing North America, Inc.

5:05 - 5:15 p.m. **Closing Remarks**

Commissioner Bill Hagerty Tennessee Department of Economic and Community Development

5:30 - 7:30 p.m. **After Party at Johnny Cash Museum**

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Featured Speaker Spotlights



Sen. Lamar Alexander, R-Tenn.

Senator Lamar Alexander was born in Maryville, the son of a kindergarten teacher and an elementary school principal. He is a seventh-generation Tennessean. He is the only Tennessean ever popularly elected both governor

and U.S. Senator. He has been U.S. Education Secretary and University of Tennessee president. He chaired the National Governors Association and President Reagan's Commission on Americans Outdoors.

When elected to the U.S. Senate in 2002, Alexander had spent more adult years in the private sector than in public life. In 1972 he co-founded a Nashville law firm. In 1987 he and his wife and three others, including Bob Keeshan, television's Captain Kangaroo, founded Corporate Child Care, Inc. The company became publicly traded in 1997 (NASDAQ) and later merged with Bright Horizons, Inc., creating the world's largest provider of worksite daycare.

Three times between 2007 and 2012, his colleagues elected Sen. Alexander Chairman of the Senate Republican Conference — the third-ranking Republican position in the United States Senate. He is the ranking Senate Republican overseeing education, labor and health, as well as energy appropriations. In his campaign for governor, Alexander walked 1,000 miles across Tennessee in his now-famous red and black plaid shirt. Once elected, he helped Tennessee become the third largest auto producer, the state with the top-rated four-lane highway system and the first state to pay teachers more for teaching well. He started Tennessee's Governor's Schools for outstanding students. When he left the governor's office, the state had a AAA bond rating, fewer employees and no long-term highway debt. He is a classical and country pianist and the author of seven books, including *Six Months Off*, the story of his family's life in Australia after he was governor.

Lamar Alexander and Honey Buhler were married in 1969. They have four children and six grandchildren. He is a Presbyterian elder.



Paul J. Ingrassia

Paul J. Ingrassia, the managing editor of Reuters, is a Pulitzer Prize-winning journalist and author who has written extensively about the auto industry for 25 years. His third and latest book, published by Simon and Schuster in May

2012, is *Engines of Change: A History of the American Dream in Fifteen Cars*. It was recently cited by Bloomberg news and by the American Library Association's Research division as one of the most notable books of 2012. His previous book (Random House, January 2010) *Crash Course: The American Automobile Industry's Road from Glory to Disaster*, was the first to chronicle the bankruptcies and bailouts of General Motors and Chrysler.

Ingrassia spent 31 years at The Wall Street Journal and its parent company, Dow Jones, as a reporter, editor and executive before his departure in 2007. As the Journal's Detroit bureau chief from 1985 to 1994, Ingrassia won a Pulitzer Prize — along with his deputy, Joseph B. White — in 1993 for coverage of the prior year's crisis at General Motors. The two also won a Loeb Award that year. Ingrassia's broadcast appearances include *Meet the Press*, CNBC, various National Public Radio programs, CBS Sunday Morning, ABC's *20/20*, the PBS Newshour and *The Daily Show* with Jon Stewart.

At Reuters, Ingrassia works with a news staff in some 200 bureaus worldwide of nearly 2,700 journalists, including reporters, editors, photographers and videographers who provide video news footage for television broadcasters around the globe. He received his bachelor's degree in journalism in 1972 from the University of Illinois at Urbana-Champaign, where he was editor-in-chief of the student newspaper, *The Daily Illini*. He received his master's degree, also in journalism, from the University of Wisconsin - Madison in 1973. He is a native of Laurel, Mississippi.

Presenters



Dr. Mohamed Abuali
Chief Operating Officer
FORCAM



Suzanne Dickerson
Director for International Business
Development and Marketing
CU-ICAR (Clemson University International Center
for Automotive Research)



Ryan Brinkman
Automotive Equity Research Analyst
JPMorgan Chase Bank, N.A.



Frank W. Ervin III
Director, Government Affairs
Magna International Inc.



Jim Carter
Senior Managing Director/President
and CEO
Ernst & Young Capital Advisors, LLC



Philip M. Goy
Advisory Director
KPMG LLP



Veronica Choy
Partner
Miller Thomson LLP



Benjamin R. Green
Manager, Treasury Department Global
Supplier Risk Management
Nissan North America, Inc.



Gerald Courage
Partner
Miller Thomson LLP



Commissioner Bill Hagerty
Tennessee Department of Economic and
Community Development



Joe Dehner
Member
FBTAuto

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Presenters



Sharon D. Hatchett
President
The Hatchett Group LLC



Brandon Kessinger
Vice President & General Counsel
Akebono Brake Corporation



Wade A. Hinton
City Attorney and Chief Legal Officer
City of Chattanooga, TN
*former Deputy General Counsel for
Volkswagen Group of America*



Kim Ketchum
Corporate Director Business
Development NAFTA
Magneti Marelli Holding U.S.A., Inc.



Victoria Hirschberg
Statewide Project Manager
Tennessee Department of Economic and
Community Development



Kim Korth
Founder
IRN, Inc.



Robert L. Hust
Member and Co-Chair
FBTAuto
*former General Counsel for Honda of
America Mfg., Inc.*



Thomas A. Lakocy
Senior Banker and Division Manager,
Southeast Michigan & Northwest
Ohio Group
JPMorgan Chase Bank, N.A.



Mark Johnson
Director, Federal Government
Relations
Toyota Motor North America, Inc.



Mike Land
Executive Director of Purchasing,
Complete Seat Americas (NA and SA)
Johnson Controls Inc.



Motohiko Kato
Consul-General
Consulate-General of Japan in Nashville



Emily K. Lauder
General Manager of Administration
Toyota Motor Manufacturing Alabama,
Inc. and Southern Automotive Women's
Forum



Tom Lee
Managing Principal
CivicPoint LLC



Misti M. Rice
Senior Manager of State Relations
Chrysler Group LLC



Michael P. Lyons
Executive Vice President and Head of
Corporate & Institutional Banking
PNC Financial Services Group Inc.



Chris Risdon
Director, Supply Chain Management
Grede Holdings, LLC



Melanie D. Margolin
Assistant General Counsel for
Global Litigation
Cummins, Inc.



J. Tyler Rollins
International Coverage Banker,
Commercial Bank
JPMorgan Chase Bank, N.A.



Alicia B. Masse
Co-founder
Alderney Advisors LLC



Robert V. Sartin
Member and Co-Chair
FBTAuto



Michael Monday
General Counsel, North America
Magneti Marelli Holding U.S.A., Inc.



John Sawyer
Advisor
Cerberus Operations and Advisory
Company, LLC



Sen. Mark S. Norris, Sr.
Majority Leader of the Tennessee Senate



Rick Schostek
Executive Vice President
Honda North America, Inc.



Dr. J. Patrick Raines
Dean of The Jack C. Massey College of
Business and Professor of Economics
Belmont University

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Presenters



Kelly Schulz

Member
FBTAuto
former Senior Counsel for Toyota



Daniel J. Weiner

Co-Founder
Schafer & Weiner, PLLC



Keith Updike

Director
KPMG LLP



Alan Yarcusko

Director of Technical Standards and
Regulations
Bridgestone Americas Tire Operations LLC



Miguel Valle

Managing Partner
Gonzalez Calvillo, S.C.



Robert Young

Vice President, Purchasing
Toyota Motor Engineering &
Manufacturing North America, Inc.



Kevin Velan

Placement Specialist, Product
Recall Practice
Marsh



Andrew Zimberg

Senior Analyst
Nissan North America, Inc.



Rebecca Barker Vest

Vice President - Purchasing
Nissan Group of North America, Inc.



Xiaolin Zhou

Managing Partner
Jun He Law Offices

Notes

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After Party

You and a guest are invited to join us at the Johnny Cash Museum for cocktails and hors d'oeuvres following the seminar.

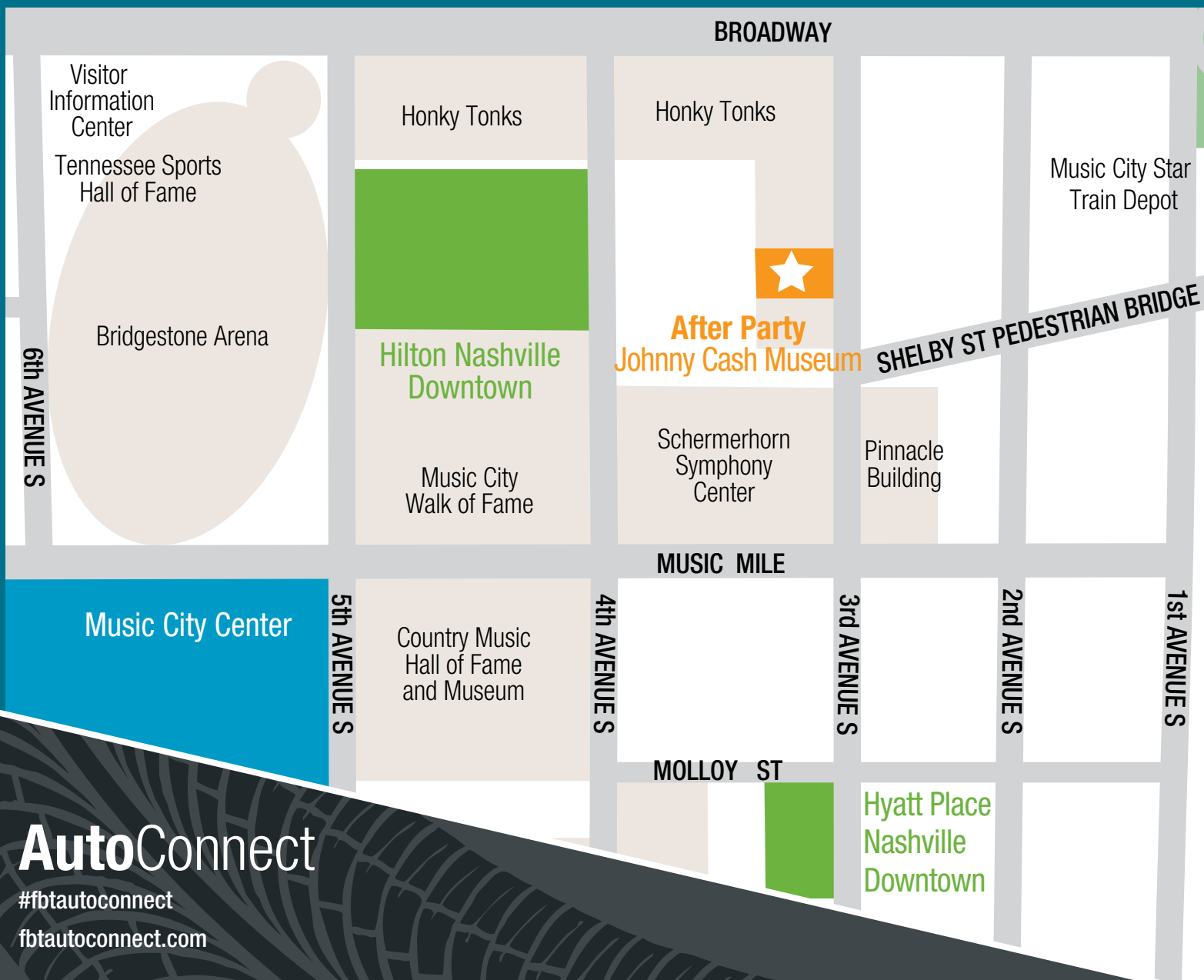
An event not to be missed!

Time

5:30-7:30 p.m.

Location

Johnny Cash Museum
119 3rd Avenue South
Nashville, TN 37201



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